

REPUBLIC OF THE PHILIPPINES SECURITIES AND EXCHANGE COMMISSION

SEC Building, EDSA, Greenhills City Of Mandaluyong, Metro Manila

COMPANY REG. NO. 13174

OF AMENDED BY-LAWS

KNOW ALL PERSONS BY THESE PRESENTS:

This is to certify that the Amended By-Laws of

LEISURE & RESORTS WORLD CORPORATION

copy annexed, adopted on March 22, 2013 by a majority vote of the Board of Directors and by the vote of the stockholders owning or representing at least two-thirds of the outstanding capital stock, and certified under oath by the Corporate Secretary and majority of the said Board was approved by the Commission on this date pursuant to the provisions of Section 48 of the Corporation Code of the Philippines Batas Pambansa Blg. 68, approved on May 1, 1980, and copies thereof are filed with the Commission.

IN WITNESS WHEREOF, I have set my hand and caused the seal of this Commission to be affixed to this Certificate at Mandaluyong City, Metro Manila, Philippines, this ______ day of June, Twenty Thirteen.

FERDINAND B. SALES
Acting Director
Company Registration and Monitoring Department

AMENDED BY-LAWS

OF

LEISURE AND RESORTS WORLD CORPORATION

(formerly, Atlas Fertilizer Corporation)

ARTICLE I

- 1. <u>CERTIFICATE OF STOCK</u> shall be issued to each shareholder of fully paid stock in numerical order from the stock certificates book, and shall be signed by the President and by the Secretary and sealed by the Secretary with the corporate seal. A record of each certificate issued shall be kept on the stub thereof and upon the stock register of the company.
- 2. TRANSFER OF STOCK shall be made by the indorsement of the certificate and delivery thereof, but shall not be effective and binding so far as the company is concerned until duly registered upon the books of the company, and before a new certificate is issued, the old certificate must entered for cancellation and cancelled upon the face thereof. The stock books of the company shall be closed for transfer during the thirty (30) calendar days preceding general elections and during the thirty (30) calendar days next preceding the date upon which the dividends are declared payable and during each additional time as the Board of Directors may from time to time determine.
- 3. THE UNISSUED STOCK of the company shall be offered for sale and sold in such quantities and at such times as the Board of Directors of the company may from time to time determine, and shall be sold upon such terms as for such prices (not less than par) as may be fixed in the resolutions directing such sale.
- 4. TREASURY STOCK of the company shall consists of such issued and outstanding stock of the company as may be donated to the company of otherwise acquired by it, and shall be held subject to disposal by the Board of Directors or by the stockholders as

the case may be. Such stock shall neither vote nor participate in the dividends while held by the company.

5. LOSS OR DESTRUCTION OF CERTIFICATES – The Board of Directors may direct a new certificate or certificates of stock to be issued in place of any certificate or certificated theretofore issued and alleged to have been lost or destroyed in the manner provided by law.

ARTICLE II

STOCKHOLDERS' MEETING

- 1. <u>ANNUAL MEETING</u> of the stockholders of this company shall be held in the principal office of the company <u>as stated in its Articles of Incorporation</u>, on last Friday of July of each year, unless a different date is fixed by the Board, at the hour of 2:00 P.M. (as amended on 22March 2013)¹
- 2. <u>SPECIAL MEETING</u> of the stockholders may be called at the principal office of the company at any time by resolution of the Board of Directors of by order of the Chairman of the Board or of the President or upon the written request of stockholders registered as the owners of one-third of the total outstanding stock.
- 3. NOTICE OF MEETING written or printed, for every regular or special meeting of the stockholders shall be prepared and mailed to the registered post office address of each stockholder not less than fifteen (15) calendar days prior to the date set for such meeting, and if for a special meeting, such notice shall state the object or objects of the same. No failure or irregularity of notice of any regular meeting shall invalidate such meeting or any proceeding thereat, and no failure or irregularity of notice of any special meeting at which all the stockholders are present and voting without protest, shall invalidate such

 $^{^1}$ Section 1 Article II was previously amended on 18 August 2006.

meeting or any proceeding thereat. No publication of notice of meeting in the public newspaper shall be required.

- 4. A QUORUM AT ANY MEETING of the stockholders shall consist of a majority of the voting stock of the company represented in person or by proxy, and a majority of such quorum shall decide any question that may come before the meeting, save and except in those several matters which laws of the Philippines require the affirmative vote of a greater proportion.
- * 5. PROXIES Stockholders may vote at all meetings the number of shares registered in their respective names, either in person or by proxy duly given in writing, and duly presented to the Secretary for inspection and record at least five (5) working days prior to the opening of the meeting, No proxy bearing a signature which is not legally acknowledged shall be recognized at any meeting unless such signature is known and recognized by the Secretary of the meeting.
- 6. <u>ELECTION OF DIRECTORS</u> shall be held at the annual meeting of shareholders and shall be conducted in the manner provided by the Corporation Law of the Philippines, <u>including the nomination and election of independent directors to such number of board seats as set forth in and prescribed by the rules and regulations of the Securities and <u>Exchange Commission or such other pertinent government agency or instrumentality</u> and with such formalities and machinery as the officer presiding at the meeting shall then and there determine and provide. (as amended on 28 November 2003)</u>
- 7. <u>ORDER OF BUSINESS</u> at the annual meeting and as far as possible at all other meetings of the stockholders shall be as follows:
 - 1. Call to order
 - 2. Secretary's proof of due notice of the meeting
 - 3. Reading and disposal of unapproved minutes
 - 4. Reports of officers, annual and otherwise

- 5. Election of Directors
- 6. Unfinished business
- 7. New Business
- 8. adjournment

ARTICLE III DIRECTORS

- 1. THE BUSINESS AND PROPERTY of the company shall be managed by the Board of Directors who shall be stockholders and who shall be elected annually by the stockholders for the term of one (1) year and shall serve until the election and acceptance of their duly qualified successors. Any vacancies may be filled by the remaining members of the Board by a majority vote and the Directors so chosen shall serve for the unexpired term.
- 2. THE REGULAR ANNUAL MEETING of the Board of Directors shall be held without notice at the principal office of the company or at such other place in the City of Manila as majority of the Directors may designate immediately after the annual meeting of the stockholders of the company.
- 3. <u>SPECIAL MEETING</u> of the Board of Directors shall be held in the principal office of the company or at such other place in Makati, Metro Manila as may be designated in the call and may be called by the Chairman of the Board at any time or by any three members of the Board, or such special meetings may be held at any time and place without notice by the unanimous consent of all members of the Board who are then present within the Philippines, or with the presence and participation of all members of the Board who are then present in the Philippines.
- 4. <u>Notice Written notice of the regular or special meeting of the Board,</u> specifying the date, time and place of the meeting, shall be sent by the Secretary to each

director by personal delivery (messenger), ordinary or express mail (courier), facsimile or e-mail.

The notice shall also include the following:

- a. <u>Inquiry on whether the director will attend physically or through video/teleconference;</u>
- b. Contact number/s of the Corporate Secretary and his or her office staff whom the director may call to notify and state whether he shall be physically present or shall attend through video/teleconference; and
- c. Agenda of the meeting. (as amended on 22 March 2013)
- 5. QUORUM A quorum at any meeting of the Directors shall consist of majority of the entire membership of the Board. A majority of such quorum shall decide any question that may come before the meeting, save and except any such matters in which the laws of the Philippines may require the affirmative vote of a greater proportion of the members.
- 6. OFFICERS OF THE COMPANY, as provided by the By-Laws, shall be elected by the Board of Directors at their first meeting after election of Directors. If any office becomes vacant during the year, the Board of Directors shall fill the same for the unexpired term. The Board of Directors shall fix the compensation of the officers and agents of the company.
- 7. THE ORDER OF BUSINESS at any regular or special meeting of the Board of Directors shall be:
 - 1. Calling the Roll
 - 2. Secretary's proof of due notice of meeting
 - 3. Reading and disposal of unapproved minutes
 - 4. Reports of Officers

- 5. Unfinished Business
- 6. New Business
- 7. Adjournment
- 8. <u>EACH MEMBER OF THE BOARD OF DIRECTORS</u> shall receive a per diem of <u>TEN THOUSAND PESOS (PhpP10,000.00)</u> for each meeting actually attended by him. (as amended on 28 November 2003)
- 9. <u>EXECUTIVE COMMITTEE</u> An Executive Committee is hereby created which may be organized from time to time upon determination of the Board of Directors. The Committee shall be composed of not less than three (3) directors but not more than five (5) members which shall include the President. The board shall have the power at any time to remove and replace the members of, and fill vacancies in, the Executive Committee.

The Executive Committee, when the Board is not in session, shall have and may exercise the powers of the Board in the management of the business and affairs of the Corporation, except with respect to: (1) approval of any action for which stockholders' approval is also required; (2) the filling of vacancies in the Board; (3) the amendment or repeal of these By-Laws or the adoption of new by-laws; (4) the amendment or repeal of any resolution of the Board by its express terms is not also amenable or repealable; (5) a distribution of cash dividends to stockholders; and (6) such other matters as may be specifically excluded or limited by the Board.

as may be required under and in accordance with the provisions on the Corporation's Manual of Corporate Governance and such other pertinent laws and regulations. The Board shall likewise provide for such remuneration of each committee member as they deem proper for meetings attended and work rendered in connection with the implementation of certain committee actions and resolutions, (as amended on 28 November 2003)

ARTICLE IV

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OFFICERS

- 1. THE OFFICERS OF THE COMPANY shall consist of a Chairman of the Board, who shall be the Chief Executive Officer, a President, who shall be the Chief Operating Officer, one or more Vice-Presidents, one or more Assistant Vice President, a Treasurer and Assistant Treasurer, a Secretary and Assistant Secretary, and a General Manager, and these officers shall be elected to hold office until their successors are elected and qualified. Any person may hold both the offices of the Treasurer and Secretary.
- 2. <u>THE CHAIRMAN</u> of the Board and the Chief Executive Officer of the company shall have the following posers and duties:
 - a. To preside at the meetings of the Board of Directors and of the stockholders;
 - b. To carry out the resolutions of the Board of Directors;
 - c. To initiate and develop corporate objectives and policies and formulate long range projects, plans and programs for the approval of the Board of Directors;
 - d. To have the general supervision and administration of the affairs of the company;
 - e. To represent the Company at all functions and proceedings;
 - f. To execute on behalf of the Company all contracts, agreements and other instruments affecting the interests of the Company which require the approval of the Board of Directors, except as otherwise directed by the Board of Directors;
 - g. To make reports to the Directors and stockholders;
 - h. To sign certificate of stock;
 - i. To perform such other duties as are incident to his office or are entrusted to him by the Board of Directors.

3. <u>THE PRESIDENT</u> and Chief Operating Officer shall exercise the following functions:

- a. To ensure that the administrative and operational policies of the company are carried out under the direction and control of the Chairman of the Board and Chief Executive Officer;
- b. To supervise and direct the day-to-day business affairs of the company;
- c. To recommend the Chairman of the Board and Chief Executive Officer specific projects for the attainment of corporate objectives and policies;
- d. Subject to the guidelines prescribed by law or by the Board of Directors, to appoint, remove, suspend or discipline employees of the company, prescribe their duties, determine their salaries;
- e. To oversee the preparation of the budgets and the statements of accounts of the company;
- f. To prepare such statements and reports of the company as may be required by law;
- g. To exercise such powers and perform such duties as the Chairman of the Board and Chief Executive Officer may from time to time assign to him;
- h. Unless otherwise directed by the Board of Directors or by the Chairman of the Board and Chief Executive Officer, to exercise the latter's function as specified in the next preceding section of this Article IV in the event of absence or temporary disability of the Chairman of the Board and Chief Executive Officer.
- 4. <u>THE VICE PRESIDENTS</u> In the absence and disability of both the Chairman of the board and president, the Vice-President in the order designated by the Board shall act in their place and perform their duties. Each Vice-President shall also have powers, and perform such duties as may from time to time assigned to him by the Board of Directors.
- 5. <u>THE ASSISTANT VICE PRESIDENTS</u> shall have such powers and perform such duties as may from time to time be assigned by the Board of Directors.

- 6. THE SECRETARY shall issue notices of all meetings; shall keep their minutes; shall have charge of the seal and the corporate books; shall sign with the President the certificates of stock and such other instruments as require such signature, and shall make reports and perform such other duties as are incident to his office or are properly required of him by the Board of Directors.
- 7. ASSISTANT SECRETARY In the absence of the Secretary, the Assistant Secretary shall act in his place and perform his duties. The Assistant Secretary shall also perform such other duties as may from time to time be assigned by the Board of Directors of the company.
- 8. THE TREASURER shall have custody of all moneys, securities and values of the company which come to his possession, and shall keep regular books of account. He shall deposit said moneys, securities and values of the company ins such banking institutions in the City of Manila, as may be designated from time to time by the Board of Directors, subject to withdrawal therefrom only upon checks or other written demands of the company which have been signed by such officer or officers, or person or persons as the Board of directors may from time to time direct, he shall also perform all other duties incident to his office and all that are properly required of him by the Board of Directors. He shall furnish bond conditioned upon the faithful performance of his duties. If and as required so to do by the Board of Directors, the amount of said bond to be determined and fixed by said board in such requirements.
- 9. <u>ASSISTANT TREASURER</u> In the absence of the Treasurer, the Assistant Treasurer shall act in his place and perform his duties. The Assistant Treasurer shall also perform such other duties as may from time to time be assigned by the board of Directors of the company.
- 10. <u>THE GENERAL MANAGER</u> shall have such authority and exercise such powers as may from time to time conferred upon him by the Board of Directors.

ARTICLE V

INDEMNIFICATION OF DIRECTORS AND OFFICIALS

Section 1. The Corporation shall indemnify every director or officer, his heirs, executors and administrators against all costs and expenses reasonably incurred by such person in connection with any civil, criminal, administrative or investigative action, suit or proceeding (other than an action by the Corporation) to which he may be, or is, made a party by reason of his being or having been, a director or officer of the Corporation, except in relation to matters as to which he shall be finally adjudged in such action, suit or proceeding to be liable for negligence or misconduct.

In the event of settlement or compromise, indemnification shall be provided only in connection with such matters covered by the settlement as to which the Corporation is advised by counsel that the person be indemnified did not commit a breach of duty as such director or officer.

The amount payable by way of indemnity shall be determined and paid only pursuant to a resolution adopted by a majority of the members of the Board of Directors.

The costs and expenses incurred in defending the aforementioned action, suit or proceeding may be paid by the Corporation in advance of the final disposition of such action, suit or proceeding as authorized in the manner provided for in the preceding paragraph upon receipt of an undertaking by or on behalf of the director or officer to repay such amount, unless it shall ultimately be determined that he is entitled to be indemnified by the Corporation as authorized in this Article.

ARTICLE VI DIVIDENDS AND FINANCE

- 1. THE FISCAL YEAR of the Company shall commence with the opening of the business on the 1st day of January of each calendar year, and shall close on the 31st day of December of each year.
- 2. <u>DIVIDENDS</u> shall be declared only from the surplus profit and shall be payable at such times and in such amounts as the Board of Directors shall determine, and shall be payable in cash or in shares of the unissued stock of the Company, or both, as said Board of Directors and/or the stockholders shall determine. No dividends shall be declared that will impair the capital of the company.
- 3. <u>AUDITORS</u> shall be designated by the Board of Directors prior to the close of business in each fiscal year, who shall audit and examine the books of account of the company and shall certify to the Board of Directors and the shareholders the annual balances of said books which shall be prepared at the close of the said year under the direction of the Treasurer. No director, no officer of the company, and no firm or corporation of which such officer or director is a member, shall be eligible to discharge the duties of Auditor. The compensation of the Auditor shall be fixed by the Board of Directors.
- 4. <u>INSPECTION OF ACCOUNTS</u> by any member of the Board of Directors in person may be made at any and all reasonable times during business hours of the company, and such inspection may embrace all books, records and vouchers of the company.

The books, accounts and records of the company shall be open for inspection by the stockholders at reasonable times.

ARTICLE VII

<u>SEAL</u>

The Corporate seal of the company shall consist of two (2) concentric rings, between which shall be inscribed the words "LEISURE AND RESORTS WORLD CORPORATION.

MANILA, PHILIPPINES" and in the center the words "INCORPORATED" followed immediately below by the figure "1957". (as amended on 22 March 2013)

ARTICLE VIII CHANGES IN BY-LAWS

The owners of the majority of the subscribed capital stock and a majority of the members of the Board of Directors may, at a regular or special meeting duly called for the purpose, amend or repeal the by-laws or adopt new by-laws. The owners of two-thirds of the subscribed capital stock may delegate to the Board of Directors the power to amend or repeal any by-law or adopt new by-laws; provided, however, that any power delegated to the Board of Directors to amend or repeal any by-law or adopt new by-laws shall be considered as revoked whenever a majority of the stockholders of the corporation shall so vote at a regular or special meeting. (as amended on 22 March 2013).

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The foregoing by-laws were adopted by the unanimous consent of the owners of a majority of the outstanding stock of the corporation at the first meeting of the shareholders held in the City of Manila, Philippines on the 10th of October 1957.

IN WITNESS WHEREOF, We, the undersigned shareholders present at said meeting and voting thereat in favor of the adoption of said by-laws, have hereunto subscribed our names and the same do now constitute the By-Laws of said corporation.

A. SORIANO Y CIA For: ANDRES SORIANO By: (SGD.) ANDRES SORIANO, JR.

(SGD.) ANDRES SORIANO, JR.

(SGD.) B.L. ANDERSON

(SGD.) JOSE M. SORIANO

(SGD.) RAOUL E. KAHN

(SGD.) SEBASTIAN UGARTE



REPUBLIC OF THE PHILIPPINES SECURITIES AND EXCHANGE COMMISSION

SEC Building, EDSA, Greenhills City Of Mandaluyong, Metro Manila

COMPANY REG. NO. 13174

CERTIFICATE OF APPROVAL OF INCREASE OF CAPITAL STOCK

KNOW ALL PERSONS BY THESE PRESENTS:

This is to certify that the increase of capital stock of the

LEISURE & RESORTS WORLD CORPORATION

from P1,600,000,000.000 divided into 1,600,000,000 shares with the par value P1.00 each, to P5,000,000,000.00 divided into 2,500,000,000 common; 2,500,000,000 preferred shares both with the par value of P1.00 each, approved by majority of the Board of Directors and by the vote of the stockholders owning or representing at least two-thirds of the outstanding capital stock at a meeting held on March 22, 2013 certified to by the Chairman and the Secretary of the stockholders' meeting and a majority of the Board of Directors of the corporation, was approved by the Commission on the date indicated hereunder in accordance with the provision of Section 38 of the Corporation Code of the Philippines (Batas Pambansa Blg. 68), approved on May 1, 1980. A copy of the Certificate of Increase of Capital Stock filed with the Commission is attached hereto.

IN WITNESS WHEREOF, I have set my hand and caused the seal of this Commission to be affixed to this Certificate at Mandaluyong City, Metro Manila, Philippines, this ______ day of June, Twenty Thirteen.

FEROINAND B. SALES
Acting Director

Company Registration and Monitoring Department

COVER SHEET

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CERTIFICATE OF INCREASE OF CAPITAL STOCK OF

We, the undersigned Chairman, the Corporate Secretary, and a majority of the members of the Board of Directors of LEISURE AND RESORTS WORLD CORPORATION (Corporation), a corporation duly organized and existing under the laws of the Republic of the Philippines, with office address at 26th Floor West Tower, Philippine Stock Exchange Centre, Exchange Road, Ortigas Center, Pasig City, hereby certify:

- 1. At the special meeting of the Board of Directors of the Corporation held on 22 January 2013, at which meeting a majority of the Directors was present, and at the special meeting of the Stockholders of the Corporation held on 22 March 2013, at which meeting at least two-thirds (2/3) of the outstanding capital stock were present or represented; the Stockholders present and represented and the Directors present, by unanimous vote, approved the increase in the Corporation's authorized and the Directors present, by unanimous vote, approved the increase in the Corporation's authorized capital stock from One Billion Six Hundred Million Pesos (P1,600,000,000,000,0), divided into One Billion Six Hundred Million (1,600,000,000) shares of common stock with par value of One Peso (P1.00) per share, to Five Billion Pesos (P5,000,000,000,000) divided into Two Billion Five Hundred Million (2,500,000,000,000) shares of preferred stock with par value of One Peso Billion Five Hundred Million (2,500,000,000) shares of preferred stock with par value of One Peso (P1.00) per share. The preferred shares may be issued in tranches or series and shall be non-voting, non-participating, entitled to preferential and cumulative dividends at the rate not exceeding 12% per annum, and shall have such other rights, preferences, restrictions and qualifications as may be fixed by the Board of Directors at their issuance.
- 2. The current subscribed capital and paid-up capital of the Corporation is Nine Hundred Ninety-Nine Million Eight Hundred Seventy-Seven Thousand Ninety-Four Pesos (₱999,877,094.00).
- 3. Of the increase in authorized capital stock of Three Billion Four Hundred Million Pesos (P3,400,000,000.00), at least twenty-five percent (25%) of the increase has been subscribed and at least twenty-five percent (25%) of the subscriptions were paid to the Corporation by way of stock dividends amounting to One Hundred Ninety-Nine Million Nine Hundred Seventy-Five Thousand Four Hundred Eighteen Pesos (Php 199,975,418.00),or equivalent to 199,975,418 common shares, and subscriptions for Six Hundred Fifty-One Million Pesos (Php 651,000,000.00) of common shares partially paid in cash in the amount of Twelve Million Seven Hundred Sixty-Eight Thousand Four Hundred Thirty-Six and 50/100 Pesos (Php 12,768,436.50), as specified in the attached Annex "A".
- 4. That in the distribution of stock dividends, no fractional shares shall be issued and proportionately distributed as a result of the increase in authorized capital stock to stockholders of record to be approved by the Commission, which shall not be less than ten (10) days nor more than thirty (30) days from the date of the approval by the Commission of the application for increase in authorized capital stock.
- 5. The total actual indebtedness of the Corporation as of the date of the joint special meeting of the Stockholders and the Board of Directors approving the increase in authorized capital stock, or on 22 March 2013, is Twenty-Six Million Three Hundred Sixty-Nine Thousand Three Hundred Nineteen and 9/100 Pesos (P26,369,319.09).
- 6. No bonded indebtedness has been incurred or increased as of the date of the special meeting of the Stockholders and the Board of Directors.
- 7. The Corporation is increasing its authorized capital stock in order to raise funds for its planned capital expenditures.
- 8. The requirements provided for in Section 38 of the Corporation Code of the Philippines have been complied with.

IN WITNESS WHEREOF, we hereby set our hands this ____ March 2013 in Pasig City.

NAME	SIGNATURE	T.I.N.	C.T.C. No. Date/Place Issued
REYNALDO P. BANTUG Director/Chairman	Payme P. Prot	117-396-653	
WILSON L. SY Director		122 - 113 -170	
EUSEBIO H. TANCO Director		141 - 978 - 255	
BIENVENIDO M. SANTIAGO Director	Mardy.	115 -427 - 255	
CLARITA T. ZARRAGA Director	Jany	123-578-157	
IGNATIUS F. YENKO Director	gotony.	123 - 295 - 645	
JOSE FRANCISCO B. BENITEZ Director	Jon Fin Pin	198 - 889 - 302	
EDGARDO S. LOPEZ Director	Uhr	103 - (72 -281	
JOSE CONRADO B. BENITEZ Director		K7 - 940 - 877	:
ANTHONY L. ALMEDA Director		142 - 974 - 436	
WILLY N. OCIER Director		101 - 934 - 924	



RAUL G. GERODIAS Corporate Secretary

129-434-349

01729071; 1-15-2013; Pasig

SUBSCRIBED AND SWORN to before me this March 2013 in Pasig City, affiants exhibiting to me their Competent Evidence of Identity as stated above.

Doc. No. <u>√ω</u>; Page No. <u>ほ</u> Book No. <u>抓</u> Series of 2013.

VANESSAZ. RAYMUNDO
Notary/Public for Pasig Gity
Commission until 31 December 2014
2494 Discovery Center, 26 ADB/We, Orthos Confer, Pasig City
APPT No. 82 (2013-2014) / Roll No. 56:560
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